

TIER 3 FOCUS AREA

Key: Short Term = <5 years, Medium Term = 5-10 years, Long Term = >10 years

FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
TRANSPORTATION	Mapping and Signage	Increased use of walking, biking lanes and trails	1. Provide mapping and signage for both residents and non-residents to encourage using walking and biking paths within The Landings 2. Obtain commitment from Publix about displaying a walking/biking guide to Skidaway Island	1a. # signs posted that identify walking/biking paths 1b. # of people using paths daily/weekly 1c. # of miles of designated paths 2. Yes/No	1a. 20 signs 1b. 1,000 walkers/week 1c. 32 miles designated 2. Yes	Short term	TLA Staff (Paul Kurilla, Ingrid Poppell, Sean Burgess)
	Alternative transportation	Establish other types of transportation both public and private as an alternative to personal car use	1. Partner with public transportation to provide service at convenient times and locations for both residents and employees: a. Contact CAT for bus schedules and rider usage b. Survey employees on desired incentives for using public transportation 2. Encourage private transportation suppliers to service the Landings and Skidaway Island: a. Provide incentives for Uber and Lyft users to access community without commercial fees. b. Partner with NHN and Senior Citizens Inc. to provide alternative transportation as residents age in place.	1a. Average # of riders on CAT per year 1b. # employees responding to incentives survey 2a. # people using Uber and Lyft monthly 2b. # people using NHN/SCI alternative transportation monthly	1a. 1,500 rides per year 1b. 50 2a. 10 month 2b. 5 per month	Medium Term	TLA Staff (Tim Cook, Elga Sickler, Riley Johnson)

Carpooling	Continue to encourage car sharing for residents for off-island excursions	<ol style="list-style-type: none"> 1. Promote organizations who provide car service for residents. 2. Recognize organizations that are promoting carpooling to their memberships and/or are underwriting costs by making donations/payments to institutions providing parking lots where residents rendezvous before going off-island. 3. Survey residents regarding use of carpooling. 4. Create rideshare board (could be an online forum/virtual board) 	<ol style="list-style-type: none"> 1a. # of residents using shared car service monthly 1b. # of Vehicle miles traveled 2. # articles/ads for organizations promoting carpooling 3a. Survey distributed Y/N 3b. # of responses 4. Rideshare board created Y/N 	<ol style="list-style-type: none"> 1a. 20 people per month 1b. 24 miles per trip 2. 2 per year 3 a YES 3 b. 800 4. Yes 	Medium Term	Tim Cook, Neighbors Helping Neighbors, Churches
Pathfinding	Create safe, multi-use community paths	<ol style="list-style-type: none"> 1. Evaluate current community path design and function 2. Hold at least two open forum meetings to gather information about cart path use, accidents, near misses and concerns via conducting community focus groups to determine safety issues and needs. 3. Implement corrective actions 	<ol style="list-style-type: none"> 1. Path study completed Y/N 2a. # of focus group meetings 2b. # of attendees 2c. # problem areas identified 3. % of corrective actions taken 	<ol style="list-style-type: none"> 1. Yes 2a. 2 forums per year 2b. 150 per event 2c. 20 areas 3. 100% of safety items corrected 	Short term To be completed for certification	TLA Staff (Tim Cook, Paul Kurilla, Amber Capps)

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FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
ECONOMIC DEVELOPMENT AND TOURISM	Resident Retention and New Resident Appeal	Leverage and expand existing TLA amenities and services.	<ol style="list-style-type: none"> 1. Identify existing amenities and services offered and desired by current residents 2. Identify potential improvements and/or expansion desired by current residents 3. Identify competitive position as benchmarked with other communities. 4. Evaluate amenities, not currently offered but desired by future residents to enhance our desirability and to increase property values, through TlCo. questionnaire to prospective buyers. 	<ol style="list-style-type: none"> 1a. Community survey completed Yes/No 1b. Amenity usage analysis completed Yes/No 2. Enhancement Plan developed for both existing and new amenities Yes/No 3. # of benchmark visits per year 4a. Exit surveys conducted for visiting prospects Yes/No 4b. % of surveys received from prospective buyers. 	<ol style="list-style-type: none"> 1a. Yes 1b. Yes 2. Yes 3. 3 visits per year 4a. Yes 4b. 50% of visitors 	<ol style="list-style-type: none"> 1. Short term 2. Short term 3. Short term 	TLA Staff (Kimberly McDowell, Ingrid Poppell)
	Sustainability marketing	Incorporate sustainability commitment/ethic into marketing/outreach materials about The Landings	<ol style="list-style-type: none"> 1. Produce a one-page fact sheet for realtors/TLC to share with prospective homebuyers 2. Produce ads and/or articles for publications/websites that reach target audience 3. Host the Georgia Coastal Coalition of Environmental Stewards 	<ol style="list-style-type: none"> 1a. Fact Sheet produced yes/no 1b. # fact sheets printed and given to realtors 2. # of articles and posts on sustainability from the Landings Association conservation corner in Journal and Social Media outlets 3. Host the coalition Yes/No 	<ol style="list-style-type: none"> 1a. Yes 1b. 500 2. 4 articles per year 3. Yes 	<ol style="list-style-type: none"> 1. Short term 2. Short term 3. Short term 	TLA Staff (Kristin Peney, Lynn Lewis)
	Aging Housing Stock	Develop strategies to encourage current and future residents to increase market value and appeal of aging home inventory	<ol style="list-style-type: none"> 1. Create interest in home renovations through Renovation Home Tour 	<ol style="list-style-type: none"> 1a. # of attendees 1b. # home renovations/year 	<ol style="list-style-type: none"> 1a. 250 1b. 100 per year 	<ol style="list-style-type: none"> 1. Short Term To be completed for certification 	TLA Community Development, Landings Landlovers, Inc.

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Governance	Home standards that encourage green practices (AI Baseline)	Reduce energy use in residences.	1.Modify ARC Guidelines to include use of solar panels and other sustainable practices 2. Communicate revisions to Landings residents through community meetings and articles	1. ARC Guidelines modified and approved by TLA Board: Y/N 2a. # of community meetings 2b. # of articles	1. Yes 2a. 2 per year 2b. 3 per year	1. Short Term To be completed for certification 2. Short Term To be completed for certification	TLA Staff (Preston Parfitt, Paul Kurilla, Sean Burgess) and Architectural Review Committee (ARC)
	Standards for non-residential buildings that incorporate green practices	Incorporate green building standards in future renovations of existing buildings and new construction.	Construct new and renovate existing buildings to achieve green building certification standards.	1. Green Renewables contracted for energy and solar assessment in existing administrative offices Yes/No 2. Recommendations from assessment report (on file) implemented Yes/No	1. Yes 2. Yes	1. To be completed for certification. 2. To be completed for certification	TLA Staff (Ingrid Poppell, Paul Kurilla, Sean Burgess)
		Implement incentive based programs to encourage homeowner participation in energy and solar assessments	1. Offer distributed generation incentives (on-site power generation-i.e. photovoltaic cells) 2. Establish a community recognition program for recognizing sustainable housing and landscape projects	1a. Energy assessment consultant under contract for discount program Yes/No 1b. # of energy assessments purchased through discount program 1c. # of applications for solar panels for residential homes 2a. Program Established Yes/No 2b. # of awards earned by residents for a specific period	1a. Yes 1b. 100 per year 1c. 5 per year 2a. Yes 2b. 4 per year	1. Medium Term 2. Medium Term	TLA Staff (Kristin Peney, Preston Parfitt, Ingrid Poppell)

Community Recycling	Develop and / or enhance a comprehensive, fiscally sound recycling program.	<ol style="list-style-type: none"> 1. Upgrade Recycling Facility 2. Provide clear signage at each bin of what can be recycled 3. Measure tonnage of recycled materials per quarter and yearly 4. Communicate tonnage measurements to community to encourage recycling 5. Place recycle bins in all TLA buildings with clear signage. 	<ol style="list-style-type: none"> 1. Facility Upgraded Y/N 2. Signage provided Y/N 3. Tonnage rates of recycled materials vs. waste per quarter and yearly. 4. Tonnage rates published monthly in Landings Journal Yes/No 5. Recycle bins in TLA buildings with signage Yes/No 	<ol style="list-style-type: none"> 1. Yes 2. Yes 3. # of lbs. per quarter Need a target number 4. Yes 5. Yes 	1-5: Short Term. To be completed for certification	TLA Staff (Ingrid Poppell, Paul Kurilla) and Public Works Committee (PWC)
Construction Recycling	Encourage construction contractors to recycle construction materials	<ol style="list-style-type: none"> 1. Adopt recycling/reuse policy for construction materials 2. Identify materials that can be recycled/reused (building materials, personal tools, etc.) 3. Identify sources that would accept recycled/reused construction materials such as Habitat for Humanity Restore 4. Identify methodology for connecting materials with end user 5. Communicate service and provide educational tools to contractors operating within The Landings 6. Measure of tonnage of recycled materials 	<ol style="list-style-type: none"> 1. Yes/No 2. Yes/No 3. Yes/No 4. Yes/No 5. % of contractors receiving recycling policy and educational tools 6. # lbs. or # of containers of recycled materials 	<ol style="list-style-type: none"> 1. Yes 2. Yes 3. Yes 4. Yes 5. 100% 6. 1,000 lb. per year 	<ol style="list-style-type: none"> 1. Long-term 2. Long-term 3. Long-term 4. Long-term 5. Long-term 	TLA Staff (Preston Parfitt, Paul Kurilla) and Architectural Review Committee
Economic and social efficiencies in governing The Landings	Develop policies that streamline governing practices through revised Covenants, Strategic Planning and Technology	1. Revise Covenants to improve the voluntary compliance of regulations for derelict properties.	<ol style="list-style-type: none"> 1a. Covenants revised. Yes/No 1b. # of articles regarding compliance 1c. # of reported violations. 	<ol style="list-style-type: none"> 1a. Yes 1b. 1 per month. 1c. < 10 	<ol style="list-style-type: none"> 1a. Short Term 1b. Short term 1c. Short term To be completed for certification	Board of Directors and TLA Management (Karl Stephens, Tim Cook, Shari Haldeman)

		2. Eliminate frequent changes in policy direction and strategic planning by adopting a staff-driven long-term plan vs. a Board-driven planning entity	2. Staff-driven planning process adopted YES/NO	2. Yes	2. To be completed for certification	TLA Staff, Board of Directors
		3. Utilize current technology to streamline identification and repair of Association-owned properties, including SeeClickFix for TLA property and roadways, and online forms for permits and submissions	3a. SeeClickFix technology adopted for residents to report property and roadway repair needs Yes/No 3b. # of apps downloaded 3c. # of repairs requested through app 3d. Online tree forms posted for residents to submit permit requests Yes/No 3e. # of online permits submitted 3f. # of articles in Landings Journal and e-blasts informing residents of new reporting technology and process	3a Yes 3b 400/year 3c 250/year 3d Yes 3e. 50/year 3f. 3 articles and 3 e-blasts/year	3a. To be completed for certification 3b. Short term 3c. Short term 3d. Short term 3e. Short term 3f. Short term	TLA Staff (Amber Capps, Sean Burgess) and Public Works Committee
Partnerships and leadership strategies.	Build organizational relationships between TLC/TLA/TLCo to strengthen leadership, management and service delivery at The Landings.	1. Explore, develop and implement joint opportunities to deliver goods and services through improved economies of scale by establishing a joint purchasing program between TLA, TLCo. and TLC. 2. Increase communication channels between organizations via coordinating meetings, etc.	1. # of contracts or contractors utilized jointly by TLA and TLC 2. # new communication channels created for multi-organization coordination	1. 4 projects or contracts 2. 3 working groups formed	1. Medium Term 2. Medium Term	The Landings Club Finance (Jesse Ruben) and TLA Finance (Dianne Talcott and Karl Stephens)

Environmentally Preferable Purchasing Program	Develop purchasing policies that are more eco-friendly	1. Adopt a methodology for purchasing recycled paper, supplies constructed from recycled products, and energy efficient equipment.	1a. PN3 Requisition Database Program replacement completed Y/N 1b. Eco-friendly purchasing program written and approved. Y/N	1a. Yes 1b. Yes	1a. Short term 1b. Short term	TLA Staff (Debbie Waterlander, Judy Spooner, Sean Burgess)
Energy conservation plan for TLA buildings and outdoor spaces	Reduce energy consumption within our community by implementing actions and developing policies that address energy conservation for retrofitting buildings and outdoor spaces.	1. Work with GA Power to retrofit all community street lights with the new Cree RSW 3000K roadway luminaries. 2. Adopt Energy Conservation Policies	1. % reduction in KW used daily across community outdoor spaces 2. Energy Conservation policy adopted Yes/No	1. 60% reduction of kilowatts used 2. Yes	1. Short term 2. Short term	TLA Staff (Ingrid Poppell, Amber Capps, Paul Kurilla,) and Public Works Committee
	Reduce energy consumption in TLA Administration Building	1. Identify potential energy conservation within The Landings Association by completing Tier I and II Energy audits to find ways to reduce our carbon foot print. 2. Based on audit results, consider installation of solar panels on administrative building	1. Tier I and II Energy audits conducted. Yes/No 2a. Viability of solar panel installation on administrative building determined. 2b. KW created (daily) in TLA buildings 2c. % reduction in energy bills for TLA buildings annually	1. Yes 2a. Yes 2b. 25 kWh daily 2c. 15% reduction/annually	1 & 2a. Short Term: To be completed for certification 2b Short term 2c Short term	TLA Staff (Ingrid Poppell, Paul Kurilla, Sean Burgess, Amber Capps) and Public Works Committee

<p>Relationships with Chatham County administration and the State of Georgia</p>	<p>Develop a better understanding of The Landings' and Skidaway Island's impact in our region for policymaking and strategic decisions TLA</p>	<p>1. Conduct an independent economic impact analysis to document the community's contributions to the region in terms of resident donations, volunteer hours and property tax collections. 2. Communicate the monetary and social impact study on the Chatham County economy to Chatham County Commission. 3. Communicate results of economic impact analysis to the Landings community through various media channels. 4. Develop a policy agenda for key issues that impact Skidaway Island and pursue a strategy to work with policy makers to achieve our goals</p>	<p>1. Economic Impact Study completed. Yes/No 2. Economic Impact Study shared with Chatham County Commissioners. Yes/No 3a. # of articles in Landings Journal 3b. Study results posted on The Landings Association website. Yes/No 4a. Policy analysis completed. Yes/No 4b. Policy-related strategy implemented. Yes/No</p>	<p>1. Yes 2. Yes 3a. One article total 3b. Yes 4a. Yes 4b. Yes</p>	<p>1. Completed 2. Completed 3a. Completed 3b. Completed 4a. Completed 4b. Completed</p>	<p>TLA Board of Directors and TLA Management (Shari Haldeman, Dianne Talcott, Karl Stephens)</p>
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TIER 2 FOCUS AREA

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FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
Recreation	Recreational opportunities for the community AI	Synchronize, organize, and market recreational opportunities to community. Utilize specialty maps and interpretive signage as a means for locating and educating residents of points of interest and natural assets on Skidaway Island.	1. Develop map with points of interest on Skidaway Island. 2. Provide kiosks to mark natural trails and paths. 3. Build a community calendar for recreational events housed on TLA website 4. Create and install interpretative signage throughout the Landings	1a. Map created Y/N 1b. # copies of Map printed/locations posted 2. # kiosks posted 3a. Calendar built Y/N 3b. # of hits to webpage 4. # of signs installed	1a. Yes 1b. 2000 copies 2. 4 3a. Yes 3b. 50 per month 4. 8	1. Short term 2. Short term 3. Short term 4. Short term	TLA Staff (Paul Kurilla, Rory Jose, Lynn Lewis, Ingrid Poppell) and Public Works Skidaway Audubon, Landlovers and Marina Committees
	Recreation activities that offer a nature experience.	Partner with stakeholders to develop nature-focused special events. Create, produce, manage and promote special events that focus on utilizing the natural environment as a venue:	1. The marinas will continue to offer fishing seminars, kayak and paddleboard sessions 2. Offer one of the marinas as a venue for the Georgia Conservancy to make a presentation 3. Partner with Hale Marine and host the Boys Fishing for Toys Tournament 4. Research the idea of hosting the Family Mackerel Tournament 5. Sponsor Orienteering Event to highlight natural and historic sites on Skidaway Island	1. # of people participating in marina nature recreation activities. 2. # of presentations by GA Conservancy at marina. 3a. Boys fishing tournament hosted? Y/N 3b. # of participants in tournament 3c. \$ raised at tournament 4. Opportunity or obstacles to hosting Family Mackerel Tourn't identified Y/N 5. # Orienteering event participants	1. 25 per event 2. 1 biannually 3a. Yes 3b. 15 boats 3c. \$500.00 4. Yes 5. 65 people	1. Short term 2. Medium Term 3. Short term 4. Short term 5. To be completed for certification	
		Communicate nature-oriented recreational activities available to The Landings residents:	1. Develop a TLA website tab for Recreation 2. Collaborate with UGA MAREX to sponsor Camps	1a. Website has tab for recreation Y/N 1b. # of recreation page visits 2a. Camps sponsored Y/N 2b. # of individuals reached at camps	1a. Yes 1b. 20 per month 2a. Yes 2b. 20 per year	1. Medium term 2. Medium term	TLA Staff (Kristin Peney)
	Renovation of existing structures with resource efficient facilities	Develop a plan for resource efficient renovations	1. Analyze athletic field/playground for use and potential redesign 2. Contract for Site and Circulation Study for Landings Harbor by TLA	1. Athletic field redesigned with resource efficiency improvements Y/N 2a. Harbor Site and Circulation Study complete Y/N 2b. # study recommendations implemented	1. Yes 2a. Yes 2b. 5 (TLA / TLC competition issue)	1. Short term 2 a Medium Term 2 b. Medium Term	TLA Staff (Paul Kurilla, Sean Burgess)
	Sense of community and lifestyle options available to residents.	Strategize with local business community and other stakeholders to enhance amenities and to host mutually beneficial community events	1. Develop events supported and patronized by local business leaders 2. Identify potential partners for hosting community events (examples: MS Walk, Savannah Challenger, Marathon and 1/2 Marathon, St. Peters Kilometer Race partnered with Fleet Feet). 3. Continue to offer sunset cruises out of Landings Harbor and Delegal	1. # local business leaders at each event 2a. # of events co-hosted within The Landings 2b # of participants in each event 2c #of sponsors 3. # of sunset cruises taken annually	1. 10 people 2 a. 3 events/ year 2 b. 100 people 2 c. 10 per event 3. 5 cruises/year	1. Short Term 2. Short term 3. Short term	TLA Staff (Kristin Peney, Rory Jose, Tim Cook, Preston Parfitt)

	Connect Landings youth with the greater community	Partner with Greater Savannah community to engage Landings youth in positive organized activities, including soccer tournaments	1a. # of youth activities incl. Hosting soccer tournaments, etc. 1b. # of youth participants	1a. 5 activities/ year 1b. 50 participants/ event	1. Short term	TLA Staff (Kristin Peney, Tim Cook)
Outdoor energy efficiency in common spaces	Adopt policy to address energy and pollution controls for outdoor spaces	1. Implement energy efficient lighting and controls for outdoor parks, courts and playfields 2. Utilize outdoor lighting options that minimize light pollution	1. # projects implemented with efficient lighting and controls 2. # projects implemented for minimizing light pollution	1. 2 projects/ year 2. 2 projects/ year	1. Short term 2. Short term	TLA Staff (Ingrid Poppell, Paul Kurilla)

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FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
HOUSING	Housing Stock	Maintain Diverse and Fresh Housing Stock Support green housing practices (i.e. Technology and redevelopment)	1. Develop a detailed land use and renewal action plan to guide future residential development 2. Inventory redevelopment opportunities and incentivize improvements. 3. Disseminate preferred contractor list that highlights firms that use sustainable technologies - sustainability section in service provider catalog 4. Encourage efficient technology retrofits in housing through educational events/programs/articles	1. TLA Master Plan completed Y/N 2a. #Programs (or projects completed) that facilitate property improvements. 2b. # Redevelopment projects completed annually including applications for demolition permits, rapid renovation permits, and those for the installation of sustainable features on private property. 3a. Sustainability section included in Service Provider Catalog. Yes/No 3b. TLCo Service Provider survey conducted to identify preferred providers incorporating sustainability practices in their construction projects list. Yes/No 3c. TLCo Service Provider booklet with Preferred Contractors utilizing sustainable practices for Landings residents published. Yes/No 3d. # people reached with preferred sustainable contractor list as identified in TLCo Service Provider Survey booklet 4a. # educational events/articles focused on housing efficiency technologies and incentives 4b. Renovated Home Tour completed. Yes/No	1. Yes 2a. 2 per year 2b. 4 redevelopment associated applications received per month. 3a. Yes 3b. Yes 3c. Yes 3d. 25 people per year 4a. 2 per year 4b. 1 time odd years	1. Short term 2 a&b. Short term 3a,b,c,d. Mid term 4. Short term (to be completed for certification)	Architectural Review Committee and Community Development Department Wood + Partners (Consultants for ARC guideline revision process) Security Officers and Covenant Compliance
		Adopt special rehabilitation codes to regulate the renovation of existing structures	Update ARC Guidelines to encourage enhanced sustainability and green practices	Update ARC Guidelines Y/N	Yes	Short term	TLA Staff (Preston Parfitt, Paul Kurilla) and Arcitectural Review Committee
		Ensure employees have access to housing	Explore employer-assisted housing program options	1. Employee housing support strategy identified Y/N 2. Strategy Implemented Y/N 3. # employees receiving housing support	1. Yes 2. Yes 3. 5	Long term	TLA Human Resources (Karin Condamine)

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<p>PLANNING, ZONING, BUILDING AND DEVELOPMENT</p>	<p>Future Growth of The Landings</p>	<p>Anticipate and address potential issues and opportunities for shaping the future of The Landings and Skidaway Island. TLA</p>	<p>1. Create an incorporation task force to research aspects of Skidaway Island Incorporation. 2. Introduce legislation to become incorporated. 3. Results of Incorporation Task Force study communicated to Skidaway Island residents through community meetings and articles placed in local publications. 4. Island-wide referendum conducted to decide on incorporation.</p>	<p>1a. Andrew Young School at GSU engaged for Incorporation Study. Yes/No 1b. Incorporation Task Force established Yes/No. 2. State representatives contacted to introduce necessary legislation to pave the way for incorporation. Yes/No 3a. # of meetings 3b. # of articles 4. Yes/No</p>	<p>1a. Yes 1b. Yes 2. Yes 3a. 5 meetings/ year 3b. Articles: # Landings Journal 1 month # E-newsletters 1 month # Email blasts 6 per year 4. Yes</p>	<p>1. Short term 2. Short term 3. Short term 4. Short term 5. Short term</p>	<p>TLA Board and TLA Management (Shari Haldeman, Karl Stephens)</p>
		<p>Define and improve relationships with Chatham County and the State of Georgia representatives to ensure we receive the appropriate level of services, and satisfactorily resolve regulatory issues.</p>	<p>1a. Catalog list of services and their taxes/fees paid by unincorporated County residents, and 1b. Catalog list of services and their taxes/fees paid by City of Savannah residents 2. Capture average and median sales, prices at The Landings and input into Chatham County and City of Savannah rates, 3. Gather detail from Michael Toma regarding the percentage of County funded by The Landings, 4. Receive presentation from Chatham County regarding Special Services District budget</p>	<p>1. Services catalogued and priced for a) unincorporated residents, b) City residents Yes/No 2. Data on home sales on Skidaway compiled and compared with County data Yes/No 3. Estimated County revenues from Landings obtained. Yes/No 4. Presentation received from County on district Yes/No</p>	<p>1a. Yes 1b. Yes 2. Yes 3. Yes 4. Yes</p>	<p>1. Short term 2. Short term 3. Short term 4. Short term</p>	<p>TLA Board, TLA Management (Shari Haldeman, Karl Stephens, Dianne Talcott)</p>

Green Building	Provide new housing options that appeal to the resident of the future	<p>1. Enact policies that incorporate and encourage Green Building Retrofits</p> <p>2. Consider and research new housing types and models that fit market demand, including adjusting lot sizes to allow for more flexibility in homes.</p>	<p>1a. # policies encouraging green building</p> <p>1b. Communication plan developed Y/N</p> <p>1c. # homes with green building retrofits installed</p> <p>1d. % of new buildings meeting green standards</p> <p>2. Research study completed? Y/N</p>	<p>1a. 10 policies within place via ARC guidelines</p> <p>1b. Yes</p> <p>1c. 10 per year</p> <p>1d. 95%</p> <p>2. Yes</p>	<p>1a,b,c,d. Short Term</p> <p>2. Short Term</p>	<p>Architectural Review Committee and Community Development Department</p> <p>Wood + Partners (Consultants for ARC guideline revision process)</p> <p>Security Officers and Covenant Compliance</p> <p>Finance and Community Relations Department</p>
Incentives	Create incentives for residents to apply sustainability to individual household	<p>1. Explore Awards and Recognition programs for identifying and communicating individual sustainability efforts</p> <p>2. Incorporate sustainability logo with Pride Award sign</p>	<p>1. # awards given annually</p> <p>2. # signs with sustainability logo</p>	<p>1. 1 per year</p> <p>2. 1 yard sign</p>	Short term	<p>Architectural Review Committee</p> <p>Sustainable Skidaway Community Development</p>

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Volunteerism and Civic Engagement	Communications and technology	Improve communication between organizations seeking to expand their volunteer base and people willing to volunteer their time and/or expertise	1. Partner with TLA to establish interactive, web-accessible database for volunteers and residents in order to track, synchronize and organize the volunteer network 2. Identify volunteer opportunities for residents to support sustainability-related projects	1a. System for tracking volunteer network created Y/N 1b. # of website visits 2. # sustainability-related volunteer opportunities available	1a. Yes 1b. 25 visits per month 2. 10/ year	1. Short-Term 2. Short-Term	TLA The Landigns Club The Landings Company Sustainable Skidaway Volunteer Groups
	Distinctive Community Characteristics	Evaluate community's volunteer contribution to region	1. Conduct an independent economic impact analysis to determine the scale of community's volunteer contributions to the region.	1a. Economic analysis conducted Y/N 1b. # hours (or monetary equivalent) of volunteer contributions	1. Yes 1b. 77% of volunteers average 5.1 hours per week	Medium-term	TLA The Landigns Club The Landings Company The Landings Community

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Environment	Unique natural and historic features	Create, maintain and communicate about naturalized areas, wildlife habitats and historic sites [AI Baseline]	1. Develop plan to spotlight natural and historic areas within the community and increase accessibility to these areas 2. Provide education-based signage and programs: TLA Place interpretive signage at Marsh Tower, Delegal Marina, Sparrow Fields, Landings Harbor, Tabby Cemeteries, and Monastery Ruins	1. Plan for signage and accessibility created Y/N 2a. # of educational programs or tours (examples: Green Thumb Garden Tour, Landings Garden Club program held at Sparrow Field, visit from Marshes residents, archaeological presentations) 2b. # signs posted	1. Yes 2a. 9 per year 2b. 4	1. Short term 2a. Short term 2b. Short term	TLA Staff (Sean Burgess, Kristin Peney) Skidaway Audubon, Landlovers
		Partner with external stakeholders to provide educational programs and opportunities.	1. Work with the new TLA Community Coordinator and Marine Education Center and Agencies (MECA) for educational programs related to water use and quality, including contaminants. 2. Provide opportunities through Coastal Conservation Association, Orienteering events, and Shallow Well education program. 3. Partner with Boat Tour company for educational tours	1. # of educational programs presented to the community 2. # of educational programs or events for each area presented to the Community 3. # of Eco-boat tours to Ossabaw/Wassaw Islands	1. 9 per year 2. 4 per year 3. 4 per year	1. Short term 2. Short term 3. Short term	TLA Staff (Kristin Peney, Lynn Lewis, Sean Burgess, Rory Jose)
	Environmental Measuring	Utilize local publications to inform residents of environmental measures in areas of water quality and usage and reduction in pesticides	Submit articles in TLA media outlets	1. # of articles published 2. # media outlets	1. 2 per year 2. 7	1. Short term 2. Short term	TLA Staff (Sean Burgess, Kristin Peney, Lynn Lewis) Utilites Inc. Staff (Ron Medders Lee Maine)

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Public Safety and Emergency	Resident Communication for Impending Danger	Provide residents with multiple options for time-sensitive communication of impending dangerous situations. [TLA]	Research, select and implement new TLA website and apps that provide greater resident communication interaction and functionality TLA	1a. Provider selected and system implemented: Y/N 1b. System utilized during disaster situation: Y/N	1a. Yes 1b. Yes	1a. Short term 1b. Short term	TLA Staff (Tim Cook, Lynn Lewis, Erica Kersey)
	Clearinghouse for information dissemination	Implement an information clearinghouse for Landings information in areas such as infrastructure, assets, incidents, and demographics [TLA]	Implement organization-wide access to GIS and expand its layers of data and functionality [TLA]	1. Information clearinghouse database for the Landings is in place and updated Y/N	1. Yes	Short Term	TLA Staff (Lynn Lewis, Preston Parfitt) and ARC
	Satellite mapping services	Modify current satellite mapping services to indicate correct addresses throughout The Landings for emergency vehicles [TLA]	Inventory physical address of TLA/TLC owned facilities and confirm app based programs route visitors to the correct locations.	1a. Corrections made to indicate accurate address data: Y/N 1b. Conduct test of the routes. Yes/No	1a. Yes 1b. Yes	1a. Short term 1b. Short term	TLA Staff (Ingrid Poppell) and Rick Cunningham (Volunteer)
	Resident Training	Emergency Preparedness: Provide training to residents to reduce structure and property damage from natural disasters	Utilizing the 2005 Chatham County Pre-Disaster Mitigation Plan as a guide point: 1. Complete a Skidaway Island Pre-Disaster Mitigation Plan in 5 years 2. Communicate this plan by conducting community meetings 3. Research Disaster Mitigation Training and Incentives 4. Utilize FEMA and National Flood Insurance program for info about DM audits and rebates	1. Plan completed Yes/No 2a. Plan communicated Yes/No 2b. # of media communications 2c. # of community meetings 3. incentive strategies implemented Yes/No 4. # homes receiving disaster mitigation audits annually	1. Yes 2a. Yes 2b. 6 media communications/year 2c. 2 community meetings per year 3. Yes 4. > 5 homes	1. Short term 2. Short term 3. Short term 4. Short term	TLA Management (Tim Cook, Shari Haldeman, Karl Stephens)

	Provide a safe and secure environment to residents.	Train security in crime prevention and street/neighborhood design factors integrated into knowledge base.	TLA to have security personnel become certified with: 1. Crime Prevention Through Environmental Design (www.cpted.net) and 2. American Society of Industrial Security (www.asisonline.org).	1. # TLA security supervisors to become CPTED certified 2. Viability research completed for certification with ASIS, CPP, PCI or PSI. Y/N	1. 3 2. Yes	1. Short term 2. Short term	TLA Staff (Tim Cook, Security Supervisors)
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TIER 1
FOCUS AREA

Key: Short Term = <5 years, Medium Term = 5-10 years, Long Term = >10 years

FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
Resource Use	Conservation Audits	Expand the use of Home Water/Energy Audits within the community through communication and incentives. Develop a strategy to reach residents regarding the value for home water and energy audits that also incorporate incentives including rebates and discounts.	<ol style="list-style-type: none"> Energy Audits for Landings residents: Prepare article for Community with results of TLA Audit. Also article on how it helped a homeowner in getting energy savings and energy rebates Work with an home energy audit consultant, on a Community Program which provides a special rate for an initial energy audit for first 25 people. Collaborate with Utilities, Inc. to provide residential water audits to Landings residents Promote water audits to homeowners through TLA publications 	<ol style="list-style-type: none"> Articles published Y/N Collaboration with home energy consultant Y/N # of energy audits purchased Promotion items about water audits or rebates distributed Y/N % of users registered for EyeOnWater app 	<ol style="list-style-type: none"> Yes Yes 12/year Yes 50% of users 	<ol style="list-style-type: none"> Medium Term Short Term Short Term Short Term 	TLA Staff (Sean Burgess) Water Conservation Committee Utilities Inc (UI)(Ron Medders and Lee Maine) Green Renewables (Ian Phillips) (Bright View)Chris John
	Resource Reduction Policies	Develop, adopt, and implement an internal TLA water conservation program to include all TLA-owned buildings, common property and marinas.	<ol style="list-style-type: none"> Develop and adopt a Community water conservation plan by TLA to be implemented in stages. Establish two water committees to develop water policy and water conservation measures (Strategic Water Committee and Water Conservation Committee). Reduce wasteful water use by working with Utilities Inc. in setting water use rates based on water use, with each higher tier being more expensive. Revise the Architectural Guidelines to include water conservation requirements within the landscaping. 	<ol style="list-style-type: none"> Water conservation plan adopted Y/N Committees formed Y/N Water policy measures enacted Y/N Water rates changed Y/N Amount of reduction in water consumption measured by Tier 3 and Tier 4 users Total average daily flow of potable water in community Architectural guidelines revised Yes/No. 	<ol style="list-style-type: none"> Yes Yes Yes 25% 1.6 mgd Yes 	<ol style="list-style-type: none"> Short Term Short Term Short Term Short Term 	TLA Strategic Water Committee TLA Water Conservation Committee Utilities Inc.

Develop and implement a shallow well management plan for existing and new development.	<ol style="list-style-type: none"> 1. Conduct study of existing wells for salt water intrusion. 2. Monitor lagoons change in salinity. 3. Conduct a study of the spray fields as related to water reuse and development. 4. Modify Architectural Guidelines to encourage use of shallow wells. 	<ol style="list-style-type: none"> 1a. Study completed Y/N 1b. %Recommendations of study implemented 2. Lagoon salinity level monitored Y/N 3a. Spray fields study completed 3b. # Recommendations of study implemented 4a. Architectural guidelines modified for shallow well encouragement 4b. # of new shallow wells installed or modified 	<ol style="list-style-type: none"> 1a. Yes 1b. 75% 2. Yes (all lagoons 1 time per year with salinity levels displayed on GeothinQ) 3a. Yes 3b. 4 4a. Yes 4b. 50/year 	<ol style="list-style-type: none"> 1. Short Term 2. Short Term 3. Medium Term 4. Short Term 	<p>Sean Burgess (TLA) Jim McClain (McClain Shallow Well) Hal Evans (Coastal Conservation Association) Development Committee</p>
Revise ARC Guidelines for landscaping to reduce dependency on water	<ol style="list-style-type: none"> 1. Obtain assistance from Wood & Partners to revise ARC Guidelines for landscaping to reduce dependency on water. TLA 2. Prepare information package/web link for new owners and garden clubs with regard to new guidelines and plants with lower water demands. 3. Ensure all Landscape Companies get a copy of the new guidelines and provide educational opportunities. 	<ol style="list-style-type: none"> 1. Final draft of revised guidelines received from Wood & Partners. 2a. Information package/webpage prepared 2b. # of individuals/organizations receiving package/link 3. % of local landscapers receiving ARC guidelines. 	<ol style="list-style-type: none"> 1. Yes 2. Yes 2b. 300 / Phonebook (8,500 residents) 3. 100% 	Short Term	<p>Architectural Review Committee TLA Staff (Preston Parfitt, Sean Buress, Paul Kurilla, Lynn Lewis)</p>
Work with the Water Conservation Committee and Utilities, Inc. and others to provide educational events, programs and resources for residents	<ol style="list-style-type: none"> 1. Host annual water EXPO 2. Host Shallow water well presentation. 	<ol style="list-style-type: none"> 1. # of attendees at annual Water Expo 2. # of attendees at Shallow Water Well presentation 	<ol style="list-style-type: none"> 1. 350 people 2. 75 people 	Short Term	<p>Water Conservation Committee Sean Burgess (TLA) Lee Maine (Utilities Inc) Kristen Penny (TLA)</p>
Stimulate homeowner renovation through programs and events.	<ol style="list-style-type: none"> 1. Partner with UGA MAREX Brunswick & UGA School of Landscape Architecture (or similar) to assess and develop storm water control measures for demonstration sites/homeowners. 2. Conduct Residential Design Workshop 	<ol style="list-style-type: none"> 1. # of demonstration sites installed 2. # of attendees at Residential Design Workshop 	<ol style="list-style-type: none"> 1: 1 site 2. 25 residents 	Medium Term	<p>Sean Burgess (TLA) Jessica Brown (UGA) Thomas Angell (Landscape Architect) ARC Committee</p>

Waste management	Increase amount of recycled materials produced by Landings residents by providing choices and incentives to recycle	<ol style="list-style-type: none"> 1. Conduct a recycling use survey to be completed by residents and include a section on their willingness to be involved in recycling projects. 2. Create a recycling task force to better understand community's use of providers and their services 3. Using data from #1, survey the providers to determine volume of waste being transported from 31411 if possible. 4. Communicate the attributes of various providers to recycle through TLA publications and website 5. Explore other incentive options 	<ol style="list-style-type: none"> 1. # of recycling use surveys completed 2. Recycling task force created 3. % increase in volume of recycled materials (if possible) 4. Information about recycling providers shared through TLA publications and website 5. Incentives identified Y/N 	<ol style="list-style-type: none"> 1. 100 surveys 2. Yes 3. 10% increase 4. 2 times per year 5. Yes 	<ol style="list-style-type: none"> Short Term Medium Term Medium Term Short Term Long Term 	TLA Staff (Ingrid Poppell, Sean Burgess) Pratt Industries Waste Management
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TIER 2 FOCUS AREA

Key: Short Term = <5 years, Medium Term = 5-10 years, Long Term = >10 years

FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
AGRICULTURE	Food sourcing/ Farm Support	Continue to support the broader community by donation of Skidaway Farms produce weekly to local church-sponsored food kitchen.	1. Record pounds of produce donated monthly. 2. Publicize this initiative. 3. Spotlight Landings Club weekly food donation program to church-sponsored food kitchen in on island media	1. # of pounds 2. # of articles 3. One article under "I am sustainable Skidaway banner" to appear Yes/No	1. 20 pounds/month 2. 1 article per year 3. Yes	Short term	Skidaway Farms B.O.D. Sustainable Skidaway Steering Committee
	Native Ecosystems	Encourage residents to landscape for naturalized areas and pollinator habitats by using existing resources and knowledge base (i.e. Sparrow Field Pollinator Berm Garden, two Garden Clubs, etc.) to communicate the importance of native plants and pollinators.	1. Host expert speaker 2. Develop plant guides with resources 3. Develop a landscapers education program	1. # of speakers hosted 2. Plant guide developed Yes/No 3. Landscaper program developed Yes/No	1.1 program/ year 2. Yes 3. Yes	1. Short Term 2. Short Term 3. Long Term	TLA Staff (Kristin Peney Sean Burgess Green Thumb Garden Club)
		Support local bee populations	Continue beekeeping project	# of successful hives per year	6 hives per year	Short term	Focus Area Leader (Blake Caldwell)
		Expand TLA Landscaping made up of native plants	1. Identify pocket parks for designing and installing native plant landscapes 2. Contract landscape designer specializing in native plants for design and installation 3. Use publicity to promote existing native plant sales at The Coastal Botanical Gardens and Coastal Wildscapes.	1. # of pocket parks installed with native plants 2a. Designer specializing in native plants contracted Y/N 2b. % of native plants in TLA common areas. 3. # of articles promoting these sales in all island media	1. 3 parks 2a. Yes 2b. 75% 3. 2 articles/ year	1. Short term 2a. Short term 2b. Medium term 3. Short term	TLA Staff (Sean Burgess) BrightView Management (Chris John) Center Island Committee Sustainable Skidaway Steering Committee

TIER 3 FOCUS AREA

Key: Short Term = <5 years, Medium Term = 5-10 years, Long Term = >10 years

FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
EDUCATION	Sustainability education opportunities	Ensure opportunities for sustainable experiences and education are offered to the community.	1. Install interpretive signage at historic and natural sites. 2. Conduct community-wide presentations and events annually, including tours of natural and historic sites, archaeological presentations, expert speakers, and coastal conservation groups 3. Explore offering participation incentives (giveaways, etc.)	1. # of signs installed 2 # of programs conducted 3. Incentives offered for educational programs and presentations. Y/N	1. 4 within 6 months / 5 within 5 years 2. 6/ year 3. Yes	1. Complete one sign for certification. Remaining 5: short term 2. Short term 3. Short term	Sustainable Skidaway Committee Focus Area Leaders (Caldwell/Welch) TLA staff
	School System Outreach	Engage The Landings youth in sustainability	Offer age-appropriate events or outings annually for young residents, using all existing island resources (TLA, TLC, Village Library, State Park and UGA Marine Extension & Aquarium)	# of programs offered	3 programs/year	Short Term	Sustainable Skidaway Committee, Focus Area Leaders (Caldwell/Welch) TLA staff
		Connect with local school systems regarding sustainability curriculum	Research requirements at each grade level to determine how to create on island programs that support curriculum for after school & during the summer.	Research completed Y/N	Yes	Medium Term	Sustainable Skidaway Committee, Focus Area Leaders (Caldwell/Welch) TLA staff

Public Presentation Series	Present to organizations such as Rotary, Kiwanis, CCA, New Neighbors about sustainability	1. Develop a slide presentation on sustainability initiative 2. Deliver Sustainable Skidway presentation each year. 3. Explore offering participation incentives	1. Slides developed Y/N 2. # of programs presented 3. # participation incentives awarded	1. Yes 2. 2 programs Per year 3. 1 incentive per program	1. Short Term for certification 2. Short Term for certification 3. Short Term for certification	Sustainable Skidaway Committee Focus Area Leaders (Caldwell/Welch) TLA staff
Sustainability education for TLA staff	Ensure TLA staff have training in sustainability practices/concepts	Require at least 50% of staff to complete a certain number of hours of approved courses on green building, energy/water conservation, native plants, etc.	% of staff attending sustainability training courses	50%	Medium Term	TLA staff

TIER 2 FOCUS AREA

Key: Short Term = <5 years, Medium Term = 5-10 years, Long Term = >10 years

FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
PUBLIC HEALTH	Lifestyle Changes and Enhancement	Expand partnerships with Savannah's for profit and non-profit organizations.	Identify Savannah Profit and Non-Profit organizations with which to partner.	# of organizations identified.	Target # 4 groups	Short Term	TLA/TLC Focus Area Leader (Judy Weiner, Sustainable Skidaway Committee)
		Develop and deliver an expanded array of amenities and services to promote an active lifestyle through Fitness Center programs	1. Track various metrics over time to measure growth in resident involvement in amenities and services to include: a. Physical therapy services provided by St. Joseph's/Candler Hospital b. Fitness Center members participation c. Food delivery by Meals on Wheels or SAGE Private Services	1a. # people serviced monthly by physical therapy 1b. # people using Fitness Center per month 1c. Annual increase in home delivery of meals.	1a. 15/month 1b. 500/ month 1c. 2% annual	1a..Short Term 1b. Short term 1c. Short Term	St. Joseph Candler Hospital Staff Senior Citizens - Meals on Wheels SAGE Private Services
		Develop and deliver LEAF program (Life Extension and Fulfillment) to promote healthy choices by residents.	1. Establish LEAF committee comprised of TLC staff and residents. 2. Communicate LEAF programs to community through various media channels. 3. Provide definition of LEAF's* healthy foods on all TLC menus. 4. Measure the frequency and attendance numbers at healthy lifestyle programs covering nutrition and health topics to establish baselines.	1. Committee established Y/N 2. # of articles and emails 3. Definition provided. Y/N 4a. Program baselines determined Y/N 4b. # programs held 4c. # of attendance per programs	1. Yes 2. 6 communications sent 3. Yes 4a. Yes 4b. 4/ year 4c. 15 average per program	Short Term Short Term Short Term Short Term	St. Joseph Candler Hospital Staff; experts in field, TLC staff and volunteers

Resident Assistance	Offer residents a variety of options for assistance and support as needs arise following surgery, during illness, or chronic illness, respite care, caregivers, and support groups	<ol style="list-style-type: none"> 1. Develop a list of existing resources, including support groups. 2. Increase communication of services offered by Neighbors Helping Neighbors (NHN) 3. Maintain list of NHN volunteers and track services offered. 4. Maintain an inventory of equipment that can be loaned out (formerly "Crutch Closet") with the value of donated and purchased items 5. Establish new program of providing free and sliding fee handymen to help residents comply with property and landscaping rules. 	<ol style="list-style-type: none"> 1. List developed Y/N 2a. % of residents reached with info about NHN 2b. # of tasks offered by NHN 3a. List of volunteers established. Yes/No 3b. # of volunteers 4. Inventory maintained Y/N 5. Handyman Program established by TLA. Yes/No 	<ol style="list-style-type: none"> 1. Yes 2a. 80% of residents reached 2b. 5 3a. Yes 3b. 10 4. Yes 5. Yes 	<ol style="list-style-type: none"> 1. Short Term 2a. Short Term 2b. Short Term 3a. Short Term 3b. Short Term 4. Short Term 5. Medium Term 	Community Resident volunteers in NHN Landings Association Security TLA Covenant Compliance/Arcitectural Review Committee
Aging in Place	Develop a variety of programs for aging population, (50% of the total population is over 65) and those requiring additional services to allow them to stay engaged, informed and in their own homes as long as desired. TLA, TLC	<ol style="list-style-type: none"> 1. Establish an additional LEAF initiative to help residents be more active through walking. 2. Track participation and feedback in LEAF speaker series and programs as guide to developing new offerings. TLC 3. Develop targeted programs on topics of interest to this population, including nutrition, diabetes, MS, Parkinson's to keep aging population up to date, active and social. TLA/TLC 4. Provide educational workshops to residents on home modifications required to allow aging in place. TLA 5. Explore home modifications required to allow aging in place. 	<ol style="list-style-type: none"> 1. Initiative established Y/N 2a. % of attendees surveys returned 2b. # of attendees at programs 3. # programs developed 4. # workshops offered 5. Home modification research conducted Y/N 	<ol style="list-style-type: none"> 1. Yes 2a. 50 % of surveys returned 2b. 15 average per program 3. 8 per year 4. 2/ year 5. Yes 	<ol style="list-style-type: none"> 1. Short Term 2a and b. Short Term 3. Short Term 4. Short Term 5 Medium Term 	Community Residents Landings Club/Landings Association The Landings Company (TLCo)

TIER 2 FOCUS AREA

Key: Short Term = <5 years, Medium Term = 5-10 years, Long Term = >10 years

FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
Open Space and Land Use	Open space preservation and environmentally sound land use practices	Develop a detailed land use and renewal action plan to promote future residential development on Skidaway Island TLA	1. Conduct Urban Land Use study. 2. Produce New Master Plan based on ULI Study for new development	1. Land use study completed Y/N 2. New Master plan produced Y/N	1. Yes 2. Yes	1. Short term 2. Short term To be completed for certification	Development Committee TLA Management and Staff (Shari Haldeman, Paul Kurilla, Sean Burgess)
		Facilitate a fresh, diverse selection of housing for people at every stage of life, to reduce pressure on open space. TLA	1. Identify and analyze all residential housing opportunities including all property on Skidaway Island for Rapid Renovation Program. 2. Consult with builders/developers and TLCo on current housing stock, determine the marketability of various housing types, and analyze and recommend what is needed to market to new buyers.	1. # of houses utilizing ARC Rapid Renovation Permit 2a. Consultation with builders/developers on TLCo on housing stock Yes/No 2b. # of housing options identified	1. 25 2a. Yes 2b. 4	1. Medium term 2. Medium term	Development Committee and TLA Staff (Amber Capps, Paul Kurilla, Sean Burgess)
		Promote water conservation	1. Partner with UGA MAREX Brunswick & UGA School of Landscape Architecture to assess and develop storm water control measures for demonstration sites/homeowners. 2. Conduct Residential Design Workshop	1. # of demonstration sites with storm water control measures installed 2a. # of attendees at residential design workshop 2b. # of workshops per year	1. 1 demonstration site 2a. 25 participants 2b. 1 per year	1. Medium term 2. Medium term	Sustainable Skidaway Volunteer (Mal Welch) and TLA Staff (Sean Burgess) UGA MAREX

TIER 3 FOCUS AREA

Key: Short Term = <5 years, Medium Term = 5-10 years, Long Term = >10 years

FOCUS AREA	SUB-CATEGORY	GOALS	PLANS AND POLICIES	INDICATORS	TARGET	TIMELINE	STAKEHOLDERS
POPULATION	Sense of Community	Develop programs and expand amenities and services to bring residents of all ages together. TLA	1. Conduct study of current programs, amenities and services designed to encourage diverse community groups to interact 2. Identify new programs/services	1. Study Conducted Y/N 2a. Additional programs, amenities and services to be added identified Yes/No 2b. % increase of offerings	1. Yes 2a. Yes 2b. 10%	1. Short term 2. Short term 3. Short term	TLA (Kristin Peney)
		Enhance existing gathering places to create a sense of community. TLA	1. Implement Landings Harbor Site & Circulation Plan TLA. 2. Develop Sunset Park site	1a. Plan approved and funded Y/N 1b. Plan recommendations implemented with construction and installation complete. Y/N 2a. Park plan developed and approved Y/N 2b. Park completed Y/N	1a. Yes 1b. Yes 2a. Yes 2b. Yes	1a. Medium term 1b. Medium term 2a. Short term 2b. Short Term To be Completed For certification	1. TLA Staff (Paul Kurilla, Sean Burgess, Ingrid Poppell, Preston Parfitt, Amber Capps) 2. TLA Staff (Sean Burgess), Bright View (Chris John) and Green Thumb Garden Club
		Create new areas for residents to gather	1. Identify target sites on available TLA land parcels 2. Identify amenities required to attract use by residents. TLA 3. Explore development of a Community Center with meeting rooms. TLA	1. Target sites identified. Yes/No 2. Amenities needed in place or planned Yes/No 3. Community Center built. Yes/No	1. Yes 2. Yes 3. Yes	1. Short Term 2. Medium Term 3. Long term	TLA Staff (Sean Burgess, Paul Kurilla, Kimberly McDowell) and Development Committee